

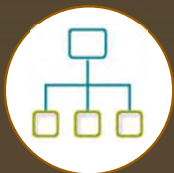
POSSIBLE (RE)DEFINED

Tariff Triage: Smart Strategies to Combat the Changing Landscape

TARIFF INQUIRIES:
rapid-response-team@armanino.com

WELCOME

Learning Objectives



Evaluate how tariffs impact pricing strategies, competitive positioning and deal negotiations



Navigate international tax implications of shifting trade policies



Identify necessary transfer pricing and valuation adjustments to reflect tariff exposure

TARIFF INQUIRIES: rapid-response-team@armanino.com

WELCOME

Presenters



Bryan Graiff

Partner

Industry Leader, M&D

Bryan.Graiff@armanino.com



Amy Julian

Partner

Strategy & Transformation

Amy.Julian@armanino.com



Jason Woon

Partner

Advisory - Valuations

Jason.Woon@armanino.com



Kenneth Murwanto

Partner

International Tax

Kenneth.Murwanto@armanino.com



Nghi Huynh

Partner

Transfer Pricing

Nghi.Huynh@armanino.com

Resources

TARIFF INQUIRIES: rapid-response-team@armanino.com

TARIFF ADVISORY

Thought Leadership

- [Tariff Update Center](#)
- [Tariff Guide](#)
- [Article - Nghi Huynh Talks IP Reshoring w/Bloomberg Tax](#)
- [Article – Ron Present Talks Healthcare Supply Chains & Tariffs w/MedCity News](#)
- [Article – Colin Dowd Talks Tariffs w/Supply Chain Digital](#)
- [Article – Reshoring, Nearshoring & Outsourcing Tax Considerations](#)
- [Video – Tariff Scenario Planning Demo \(Workday\)](#)

TARIFF ADVISORY

What We've Heard

COMPLEXITY AND FAST PACED CHANGE

Cost & Profit
Margin
Uncertainty

Supply Chain
Disruptions

Fluctuating
Consumer
Demands

Compliance &
Administrative
Burden

Inventory
Management
Strain

Production &
Distribution
Location
Pressure

Uncertain
Long-Term
Planning

SOLUTION

ARMANINO'S TARIFF ADVISORY SERVICES

Reimagine your operational and finance models using cutting-edge technology, scenario planning and risk assessments to make strategic decisions regarding sourcing, logistics and pricing.

TARIFF ADVISORY

Imagine What's Next

We serve you as a trusted advisor who will go beyond the ask and plan for what's ahead. Leverage our deep industry knowledge and financial modeling tools to develop a resilient supply chain strategy that paves the way for long-term stability. Whether you're considering reshoring production, diversifying your supplier base or adjusting prices, our Tariff Advisory Group is your partner in future-proofing operations for the long haul.



BENEFITS

- **Protect profit margins** despite changing regulations
- **Gain actionable insights** through competitive analysis
- **Enhance decision-making** with cutting-edge data analytics and risk assessment
- **Streamline supply chain throughput** by diversifying suppliers and enforcing contract terms.

Why Armanino

We understand your business. Our deep sector knowledge embraces both current trends and future challenges. We know what's coming over the hill, from threats and disruptions to opportunities and innovations. We know the issues and pressures you face—and we have the knowledge and experience to help you deal with them.

We deliver the results that matter.

Armanino professionals' understanding of what is happening in today's markets is matched by a proven ability to produce effective, timely and appropriate solutions fit for purpose.

We know how your business works.

Armanino teams immerse themselves in your business, your objectives and your priorities. That's why our people will feel more like colleagues than consultants.

We know how to exploit technology.

Armanino teams combine deep functional and industry knowledge with proven technology implementation skills. Our focus on practical business outcomes helps to maximize the return on your investment in technology.

We know how to get things done.

Armanino can put together a hand-picked team of specialists, who will work to meet your business needs. We can also draw on a wealth of tools, methods, assets and accelerators that enable us to help you achieve your strategic objectives.

We are ready to start Day 1.

Because our team has previous experience providing supplier assessment services, we are able to hit the ground running, ready to accelerate your objectives and support your annual assessment plan.

Armanino Operates in an Alternative Practice Structure:

“Armanino” is the brand name under which Armanino LLP, Armanino CPA LLP, and Armanino Advisory LLC, independently owned entities, provide professional services in an alternative practice structure in accordance with law, regulations, and professional standards. Armanino LLP and Armanino CPA LLP are licensed independent CPA firms that provide attest services, and Armanino Advisory LLC and its subsidiary entities provide tax, advisory, and business consulting services. Armanino Advisory LLC and its subsidiary entities are not licensed CPA firms.